Project Acronym: Europeana Cloud
Grant Agreement number: 325091
Project Title: Europeana Cloud: Unlocking Europe's Research via The Cloud

Deliverable 6.3 Researcher Communication Plan
Revision: Draft 2

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<th>Dissemination Level</th>
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<tr>
<td>P Public</td>
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<tr>
<td>C Confidential, only for members of the consortium and the Commission Services</td>
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Project co-funded by the European Commission within the ICT Policy Support Programme
Statement of originality:

This deliverable contains original unpublished work except where clearly indicated otherwise. Acknowledgement of previously published material and of the work of others has been made through appropriate citation, quotation or both.
Executive summary

This deliverable introduces the Researchers Communications Plan, which outlines the communication strategy of Europeana Research towards the stakeholders and sets the framework for future activities related both to communication and dissemination. Specifically this document:

- Defines the stakeholders for Europeana Research.
- Defines the key messages of Europeana Research.
- Matches the aforementioned stakeholders with the key messages of Europeana Research in order to develop specified key messages for each stakeholder category.

The Researchers Communications Plan is informed by work conducted within WP1 in order to develop requirements for the Europeana Research Platform. In addition to developing key messages for Stakeholders this deliverable points out the channels through which the dissemination of the key messages is to be conducted and establishes the timeframe of the Researchers Communications Plan.
1) Outline of stakeholders

Individuals

Europeana Cloud is employing targeted communication aiming to engage with three specific sets of stakeholders defined during the course of the project, namely (i) research infrastructures, (ii) researchers and (iii) content aggregators, developers, IPR specialists and the extended Europeana community of services, policy makers and funders.¹

This communication plan focuses on researcher, drawing on work already conducted in the context of Work Package 1 for defining and identifying research communities that will be targeted, examined and thus served by Europeana Research. It also touches on research infrastructures as a ‘gateway’ to research communities, but also a group where there is mutual strategic interest.

Taking into account the content strategy of Europeana, Europeana Research inherits the target community defined in Europeana Cloud for facilitating access to Europe’s cultural and intellectual heritage for researchers in the Humanities and Social Sciences. Considering that these “two research fields are amongst those most familiar with using items from cultural collections”, the target research community that is intended to be supported by the platform will be “researchers undertaking digitally-enabled research in those disciplines”.²

¹ Deliverable 6.1 Stakeholder Engagement & Infrastructure Plan, p. 8.
² Deliverable 1.1 Research Communities Identification and Definition Report, pp. 2, 3.
As both of the Expert Fora on Humanities and on Social Sciences Research demonstrated, there is an increasing engagement of humanists and socials scientists with digital content, while their use of digital tools and services varies according to their field of research and computational background.\(^3\)

However, the Export Fora also demonstrated that each different discipline in the arts and humanities, and social sciences required access to different tools and data. The fora identified a variety of disciplines - Economic History, Political Sciences, Gender Studies, Sociology, Cultural Geography, Peace and Conflict Research for the Social Sciences and Archaeology, History, Law, Linguistics, Musicology and Philosophy for the Humanities. In each of them, there were some common requirements for basic tools (most of which are supplied by Google search facilities), but also distinctive tools tailored for their own research. This is also borne out by other research in the area, not least the user surveys carried out by WP3 of Europeana Cloud.\(^4\)

Such a divergence of requirements provides focus for the rationale behind Europeana Research.

Europeana Research should not act as all things to all researchers in the relevant disciplines. Europeana simply does not have the ability cater for each discipline - nor does it hold anything like a monopoly on the data that a researcher may required.

Rather Europeana Research should allow other to build the specific tools on top of the rights-labelled, standardised data that Europeana ingests. It is the representatives in the specific user communities themselves that have the best incentive to develop the tools that work for them. This chimes with the work being undertaken in WP3 of Europeana Cloud – where specific tools for specific communities (early modern philosophers, musicologists) are being built on top of the data supplied by Europeana.

This ties in with Europeana's broader strategy for 2015 – 2020, that enables experts to take the data and produce user centric services with their specialist knowledge. Scalability as well as cost and knowledge prevents Europeana from wishing to provide interfaces, tools and services for each distinct user community. So the focus on becoming a platform upon which other can build services. Europeana supplies the data; others build the interfaces on top of this data.

Europeana Research addresses researchers in the Social Sciences and the Arts and Humanities, inviting them to discover and re-use Europeana's data through APIs and data dumps. In order to raise awareness of the project and deliver the message of Europeana Research efficiently, stakeholders need to be divided into coherent groups according to those characteristics that make significant difference regarding their use of Europeana.

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Research. Above all, it will the users’ level of fluency in downloading corpora of data, or building on top of APIs that will influence their engagement with Europeana Research.

In the first instance, the natural focus is with those researchers who are far more comfortable with harvesting and using digital data on a regular basis within their research. These can be broken into two further sub-groups. Those with programming expertise and are at home working with APIs and developing their own tools; and those that may not have programming / API experience but can download and manipulate corpora of data within off-the-shelf software (whether online or installed on their own laptop).

There are other groups to consider. A third group is those researchers that are on the periphery of this type of approach, but wish to ‘dip their toe in’ to see what they might be able to do with the data. These researchers would require a different message to those with greater expertise, but are still a valid target; despite an increase in digital humanist practices within the sector, the majority of researchers in Humanities and Social Sciences are not proficient in digital data techniques.

Finally, there are the ‘resistant traditionalists’ that are not yet comfortable with digital approaches to the humanities. At the moment, It is not the task of Europeana Research to focus on them. However, this will be reviewed as work progresses.

Researchers’ communities to be addressed by this Communications Plan will therefore be prioritized according to Everett Rogers’ diffusion of innovations theory: research communities are not to be discipline-prioritized rather, we are going to group them by their ICT familiarity; novices (those without much knowledge but interested), learners (those who can consume digital data) and experts (those who can code / exploit APIs

Groups – Research Infrastructures

Beyond these specific groups, this stakeholders’ Communications Plan will also address other EU Research Infrastructures, such as DARIAH and CLARIN. These infrastructures form larger networks of groups interested in conducting research in the digital humanities (DARIAH) and linguistics (CLARIN) across Europe. Interacting with such groups will be vital for Europeana Research – they form an excellent way of working with the learners and experts identified above.

Groups – Discovery System Vendors

Researchers do not form the only potential group who might wish to make use of the richer data available via Europeana Research. Discovery system vendors working at web scale are now common; their systems are integrated in to several educational and cultural institutions.

5 Everett Rogers, *Diffusion of innovations*, New York 1962, p. 150
6 There may be some overlap here with Europeana Labs
Data from Europeana Research may well be of value to them as they try and create and larger and more comprehensive indices of scholarly and cultural content. Indeed there may even be more strategic partnerships that the Europeana Foundation can develop with one or more of these vendors in terms of enriching the quality of data or reaching a breadth of content.

The most significant systems and players are

- Primo (developed by ExLibris)
- World Cat (developed by OCLC)
- Summon (developed by Serial Solutions)
- EDS (developed by EBSCO)

Europeana may also want to work more closely with the other aggregators here as well. The European Library has already had some discussions with the above about sharing its bibliographic metadata with the above – it would be useful if all the data within the Europeana eco-system could be presented as part of a single package

**Groups – Third Party Publishers**

Related to the above, numerous third party publishers work with content made available by the GLAM sector to develop paid for digital resources for research and teaching. Within the UK, the most well known providers are

- Gale Cengage Learning
- ProQuest
- DC Thomson Family History
- Adam Matthew Publications

Each of these providers work closely with selected range of cultural heritage institutions to digitise content on a select theme, build an interface and then, usually via subscription, sell access to interested parties.

To enhance their offering, the data from the Europeana eco-system may be of use, integrating it with the resources that they are developing.

Conversations with such companies should also provide feedback as to the quality and scope of Europeana data, and the most suitable ways for accessing that data (or parts of that data)

There are likely to be others outside the UK who may also be of interest to Europeana Research. More generic new media companies – Google, Apple, Microsoft to name but a few – may also be interested in building Europeana data into their research tools.
Groups – Public Infrastructure Providers

Within some countries, public initiatives exist to bring together relevant content for research re-use. An example the Research and Education Space in the UK.

As with publishers and vendors, some of the data aggregated within the European eco-system may well of interest to the teams developing such services.

Recap of Stakeholders

<table>
<thead>
<tr>
<th>Resistant Traditionalists</th>
<th>Those unwilling to engage with anything more than basic search. They will be pointed to the existing Europeana search portal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Novices</td>
<td>This group includes researchers that have little or no knowledge of APIs and limited IT familiarity, but are perhaps interested in learning more. “Novices” make limited use of IT in the course of their research and are usually comfortable with services and tools providing them with content and resources.</td>
</tr>
<tr>
<td>Learner</td>
<td>This group includes researchers that have been introduced to using data corpora, are IT literate and have basic understanding of new technologies. “Learners” take advantage of services and tools beyond simple search and are able to perform advanced data analysis.</td>
</tr>
<tr>
<td>Expert</td>
<td>This group includes researchers that are already engaged to new technologies, make use of APIs and can easily adapt to IT innovations. “Experts” are digital Humanists and digital Social Scientists using IT on a regular basis for their research. Furthermore, “experts” often incorporate IT in their work and stay up to date on changes in technology.</td>
</tr>
<tr>
<td>Europeana Research Infrastructures</td>
<td>Not specific users as such, but they form the large groups of communities that will be formed of the learners and experts above. Also in a position to discuss strategically with Europeana</td>
</tr>
<tr>
<td>Groups – Discovery System Vendors</td>
<td>Group who may want to use research-inflected data from Europeana within their own systems and tools for research use</td>
</tr>
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Further investigation is required to uncover similar developments in Europe.

7 http://bbcarchdev.github.io/res/
## 2) Key messages for Stakeholders

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<thead>
<tr>
<th>Stakeholder Group</th>
<th>Message</th>
<th>How</th>
<th>Date</th>
</tr>
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<tbody>
<tr>
<td><strong>Expert</strong></td>
<td><a href="#">e.g. An archaeologist employing computational methods &amp; 3D representations of ancient Greek pottery. She is incorporating IT in his research and the output of his work is intrinsically connected to computational methods.</a> Or, for example, a digital humanist who works with other in the various subject areas to build tools on top of APIs</td>
<td>Europeana Research offers programmable APIs over data, relevant to your research, in the Europeana eco-system (Europeana, TEL, others) The data is a huge collection from Europeana cultural heritage - standardised and rights-labelled</td>
<td>From Autumn 2014 onwards</td>
</tr>
<tr>
<td><strong>Learner</strong></td>
<td><a href="#">e.g. A social historian who frequently uses digital services and tools for her research. He uses a database for storing and retrieving her research material, he uses software particularly addressed to social historian and he can carry out advanced data analysis using off the shelf software.</a></td>
<td>Europeana Research offers dumps of data, relevant to your research, in the Europeana eco-system (Europeana, TEL, others) The data is a huge collection from Europeana cultural heritage - standardised and rights-labelled</td>
<td>From Autumn 2014 onwards</td>
</tr>
<tr>
<td><strong>Novice</strong></td>
<td><a href="#">e.g., An art historian who uses conventional, non-digital research methods. He is interested in learning how</a></td>
<td>(For first iteration of Europeana Research) Go to portal to search for Europeana</td>
<td>2014</td>
</tr>
</tbody>
</table>
to gather content through search engines, but does not want to interact with his data.] (For later iterations) – Learn more about how you can use Europeana data and APIs 2015

Resistant Traditionalist – one unlikely to engage with anything but the most basic digital services, ie using digital resources of search and discovery but not analysis Go to portal to search for Europeana Via website From now

Research Infrastructures Europeana wants to work with DARIAH groups to build tools, and enhance it collection strategy, forming a common approach to cultural heritage in Europe Via strategic meetings, eg DARIAH conference, Europeana AGM Ongoing conversations

Groups – Discovery System Vendors Europeana Research offers a trusted, rights-labelled, standardised collection for use in others’ research tools Ongoing one-to-one conversations

Groups – Third Party Publishers Europeana Research offers a trusted, rights-labelled, standardised collection for use in others’ research tools Ongoing one-to-one conversations

Groups – Public Infrastructure Providers Europeana Research offers a trusted, rights-labelled, standardised collection for use in others’ research tools Ongoing one-to-one conversations

3) Tactics for each group

This section identifies and elaborates the tactics that are to be used to disseminate the message of Europeana Research to the stakeholders outlined above. These tactics are to be implemented after November 2014, when the platform is operational. The methods of communication outlined here are supplementary to the many existing channels used by Europeana in order to disseminate its messages to all interested parties.

These include the Europeana mailing list, the existing LinkedIn groups, as well as the Twitter account, as well as events, direct contact, the Pro blog, the Pro newsletter and the Europeana communicators group. The tactics summarized below are complementary to the aforementioned communication methods and are provided in order to narrow down the communications approach appropriately for each different group of stakeholders.
**Experts**

Our approach towards the Experts will focus on the use of the APIs and their interaction with the content of Europeana. Experts will not only be invited to use the Platform’s content, but they will also be invited to have programmatic access to the data through the APIs. Moreover, the experts will be encouraged to work with the data in order to enrich it, thus further enhancing Europeana’s data. It is therefore evident that this group is of outmost importance to Europeana Research, as the Experts are going to be the researchers’ group that will make full use of the platform.

It is necessary to spread the word through conferences and other meetings where researchers interested in digital humanities meet. Additionally, the use of social media will once more be of great value in order to disseminate the message and build a digital community engaged in the use of the Europeana Research APIs.

Selected experts have participated in the above-mentioned Expert Fora and have contributed towards building a community of researchers around Europeana Research through discussions on content strategy and user requirements for the Platform. Furthermore, the fourth and final Expert Forum [M30] will also involve external experts in order to develop recommendations regarding primarily the future involvement of researchers.

As a final point, as the researchers in this category are digital humanists and digital social scientists themselves, most have probably already established a relationship with other big infrastructures, such as DARIAH etc. (for tactics towards this group, see below). Consequently these infrastructures can be also a target not only by themselves, as major stakeholders, but also as a channel through which the Experts can be approached.

**Learners**

Tactics for Learners will also focus on their prospective involvement with data and other digital tools available through Europeana Research. Since this group of researchers have some familiarity with the use of IT in the course of their work, our approach will concentrate in the provision of supportive know-how in order to enable them to fully take advantage of the tools and services of Europeana Research.

The ways of approaching learners will be similar to those of Experts.

The abovementioned goals will also be pursued through social media and dedicated blogs dissemination, along with systematic propagation of the key messages for learners in important conferences, symposia and other meetings of interest for the targeted group.

**Novices and Resistant Traditionalists**

At present, the Europeana Research platform will not cater for these two groups; they will be redirect to the search portal to find items of interest to their research there.
As the scope of Europeana Research increases, these groups will be reconsidered and the communications plan changed accordingly.

**Research Infrastructures**

There are a number of research infrastructures and EU initiatives including DARIAH (which has related projects such as CENDARI, EHRI and ARIADNE), CLARIN and CESSDA. Dialogue with these group has a two-fold purpose Europeana Research with respective research communities in the digital humanities.

(It should be noted that a Europeana Research Coordinators Group exists in eCloud as well, which attempts to bring together some of these groups Their topics of discussion are available on the eCloud website However, this has not been updated since the development of Europeana Research in the second half of 2014. The notes below should feed into this group as well, and that group can be one of the communication mechanisms.)

DARIAH, as the catch all research infrastructure for the arts and humanities, is perhaps the most important connection; indeed in its ability to speak to relevant research groups across Europe, it could end up being the most important connection for Europeana Research, providing a channel to reach research groups and the individual learners and experts identified in the comms plan.

The communication between Europeana and DARIAH should also be more than using DARIAH as a channel to researchers. There also needs to be strategic alignment between the two in what infrastructures should be build, by whom and for what purpose.

From the point of view of Europeana, it is in the best position to

- Act as the network that connects Europe’s libraries, archives and museums to its researchers
- Act as the point that aggregates data from Europe’s cultural heritage sector, ensuring best practice in metadata and rights labelling to enable scholarly reuse

In relation to Europeana Research, DARIAH is in the best position

- Build tools and services focussed on the research community making use of data from the Europeana eco-system
- To provide ongoing feedback to Europeana (and its network) on the quality and scope of its data and the method of dissemination

**Groups – Discovery System Vendors, Third Party Publishers, Public Infrastructure Providers**

Discussion also need to be had with the Europeana Creative / Europeana Labs to ascertain exactly the responsibility for talking to these third parties lies.

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4) Relevant Conferences, Mailing Lists for all Groups

- DARIAH-all mailing list: dariah-all@dariah.eu
- DARIAH-EU twitter account: https://twitter.com/dariaheu
- News items on the DARIAH-EU website: https://dariah.eu/news.html
- The newly-established DARIAH VCC2 Research and Education blog http://dariahre.hypotheses.org/
- Europeana Research could be described on the Contributions section of the DARIAH-EU website.
  Information about Europeana Research will also be spread through CENDARI, ARIADNE and CESSDA (for the social scientists). Moreover, communication will be undertaken by digital humanities networks such as the following:
  - Humanist Discussion Group: http://dhhumanist.org/
  - ADHO, EADH, CenterNet mailing lists
  Europeana Research will be communicated through printed materials through upcoming Summer Schools (e.g. see: https://dariah.eu/news/events.html), as well as at affiliated partner events:
  - 4th DARIAH General Virtual Competence Centre meeting in Italy 17-19 September, 2014
  - CESSDA meetings
  - THATCamp Göttingen, 22-23 September 2014
  - THATCamp, Lyon, 14-17 October 2014
  - Other upcoming THATCamps, see: http://thatcamp.org/camps/
  - DiXiT camps: http://dixit.uni-koeln.de/programme.html
  - CENDARI Summer School (2015, date tbc)
  - DH 2015, Sydney, Australia, 29 June - 3 July 2015

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Related documentation

Deliverable 1.1 Research Communities Identification and Definition Report

Deliverable 1.5 (2 of 4): Expert Forum Tools and Content for Humanities Research

Deliverable 1.5 (3 of 4): Expert Forum Tools and Content for Social Science Research

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9 All project documents can be found at http://www.pro.europeana.eu/web/europeana-cloud/results/-/document_library_display/p6BV/view/2240207
Deliverable 6.1 Stakeholder Engagement & Infrastructure Plan